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# Pulling together

On Oct. 14, Expedition 8 Commander Michael Foale (right) and his backup, Bill McArthur, Jr., raise the American flag outside the Cosmonaut Hotel in a traditional ceremony during preparations for the mission's launch. European Space Agency Astronaut Pedro Duque (far left) of Spain and Cosmonaut Alexander Kaleri, Soyuz Commander and Flight Engineer, raise the flags of Spain and Russia. Expedition 8 launched from the Baikonur Cosmodrome in Kazakhstan on Oct. 18 onboard a Soyuz rocket and docked with the International Space Station two days later.

### **Thanksgiving**

Let us all give thanks for the service, dedication and inspiration of:

Rick D. Husband William C. McCool David M. Brown Kalpana Chawla Michael P. Anderson Laurel B. Clark llan Ramon

We are very privileged to be part of this special fraternity of men and women who aspire to overcome the awesome barriers to human space exploration. The loss of Columbia and its valiant crew is a grim reminder of the stakes involved and the difficulty of our quest.

So let us also give thanks for having the opportunity to emulate their professional excellence, courage and commitment to the noble endeavor that we all are about. Our success will be testimony that their sacrifice was not in vain.

HAPPY THANKSGIVING.

Beak sends...



APPEARING THIS MONTH IN OUR

## **Guest Space**

Dan Carpenter Director of Public Affairs

#### Now Actively Seeking to Assist

You, the Johnson Space Center employees, are always our ambassadors to the public - especially during this pivotal time in the history of the space program. While our Administrator and the leadership of our human spaceflight team have the attention of the news media, it is you, those working behind the scenes, who best connect with the American people



to share the story of NASA. And what an amazing story we have to tell.

That is where the Public Affairs Office (PAO) comes in. We've always been an organization committed to distributing information, but historically we've focused mostly on the needs of the news media. Taking a step back and looking at the sheer number of you who are out talking about NASA to various audiences, we discovered a need for improved service and products for you.

With this in mind, we've created a customer service Web site to facilitate the use of PAO products and services. We have some new and improved products and services ready for you to use at a moment's notice or with a few days' planning:

- Inside NASA: An Overview of Johnson Space Center (PowerPoint)
- International Space Station: A Laboratory for Discovery (PowerPoint)
- Videos that inspire and inform
- Exhibits from every era of human spaceflight (advance notice required)
- ISS Highlights: A handout with talking points for museum personnel, teachers and others who speak about the International Space Station

To view these products, visit www.jsc.nasa.gov/paointernal (on-site access only).

In addition to self-serve products, you can contact PAO for on-call support and advice as you need it. We offer:

- Talking points
- Response-to-Queries (also known as RTQs)
- Media training

These tools can be used to aid in internal communications campaigns, speeches at community events or when attending a high-profile event on- or off-site.

During the next few months, PAO representatives will be visiting your team meetings to tell you more about how we can help you tell the NASA story. The PAO team is working diligently to be your communications source, so come check us out.

## **VENASA**

One Team, One Journey, One NASA... Building the Future Together

ohnson Space Center employees packed the Teague Auditorium on Oct. 23 to learn more about the One NASA effort. The all-hands program encouraged all employees to embrace One NASA in principal and practice.

The speakers included Lt. Gen. Jefferson D. Howell, Jr., JSC Director; Frederick Gregory, NASA Deputy Administrator; Dr. Edward Weiler, Associate Administrator for the Office of Space Science; Dr. Julian Earls, Glenn Research Center Director and Johnny Stephenson, One NASA Team Chairperson. There were also videotaped messages from Space Shuttle Program Manager Bill Parsons and International Space Station Program Manager Bill Gerstenmaier.

Earls, who presented an overview of how Glenn interacts with other NASA centers, said that NASA workers from all over the country should pull together to accomplish the Agency's goals.

"Our goal is to inspire the next generation of explorers," he said. "NASA's image is second-to-none to young people."

Parsons also encouraged Agencywide teamwork: "We all need to work together and operate under the concept that we are all on one team. We cannot do this without each other - that is what One NASA is all about."

Read more about the event at http://www.jsc.nasa.gov/jscfeatures/ and explore the One NASA initiative at www.onenasa.nasa.gov.



JSC workforce during the One NASA program Oct. 23.

# International Space Station continues operations, mission research

By Linda Singleton

The following is the second in a series of stories on NASA's Return to Flight efforts. This installment focuses on the International Space Station and its readiness for the Shuttle fleet's Return to Flight.

The International Space Station is "ready to fully support the Shuttle missions as soon as they return to flight," said Mike Suffredini, ISS Operations Integration Manager. In the meantime, the ISS Program Office works around the clock to find solutions to the current challenges of a two-person crew and the highly technical assembly missions that lie ahead.

During a Return to Flight media briefing Sept. 16, Suffredini joined ISS Program Manager Bill Gerstenmaier and ISS Program Scientist Don Thomas to present an overview of their current and future priorities.

In regard to space-based research, Thomas outlined four new research strategies that are now being put into action for the ISS:

- Complete the current experiments onboard the ISS.
- Perform additional experiments on samples that can be reused, enabling the crew to gain additional valuable data for the principal investigators.
- Develop smaller, lighter payloads of fast-track experiments, such as fluid dynamics experiments, which can be launched aboard Russian Progress vehicles
- Maximize international cooperation. For example, a protein crystal growth experiment (the Granada Crystallization Facility) was developed in Spain with a principal investigator from the Japan Aerospace Exploration Agency. It is contained in a European Space Agency (ESA) facility, and it will be launched on a Russian Soyuz and stored in U.S.-built units.

Now onboard Station, Expedition 8 Commander and NASA ISS Science Officer Michael Foale will oversee more than 200 hours of scientific research with the facilities and samples already on board. Additional experiments are currently being evaluated and prepared to take advantage of the available cargo space on the Progress vehicle.

New United States experiments to be conducted during the Expedition 8 increment include:

- Cell Biotechnology Operations Support system, which is used to grow threedimensional tissue that retains the form and function of natural living tissue, a capability that could hold insights in studying human diseases, including various types of cancer, diabetes, heart disease and AIDS.
- Education Payload Operations, which include three educational activities that will focus on demonstrating science, mathematics, technology, engineering or geography principles.

Group Activation Packs - YEAST, which will evaluate the role of individual genes in the response of yeast to space flight conditions. The results of this research could help clarify how mammalian cells grow under microgravity conditions and determine if genes are altered.

When asked how much he thought that the Station's scientific mission would be advanced during Expedition 8, Foale said that he thought it would be "advanced quite significantly; no less than before Columbia." He called that assertion "a bold statement, but it's supported by the fact that I have many investigations to carry out onboard the Station."

The primary research objective to take place once the Shuttles return to flight will be the installation of three new research racks in the Destiny Module: Human Research Facility-2 (HRF-2); Minus Eighty Degree Laboratory Freezer for ISS (MELFI), built by ESA; and the Window Observational Research Facility (WORF).

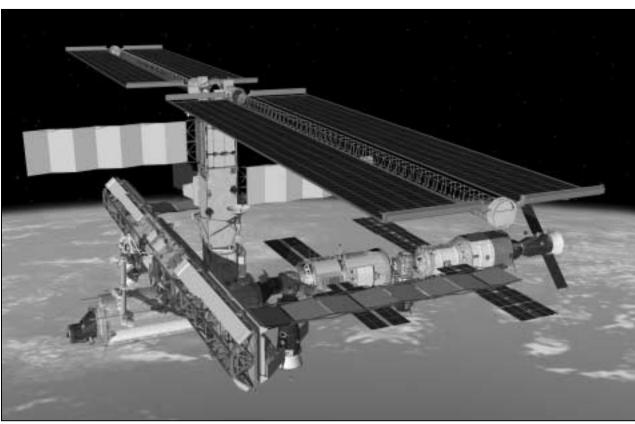
HRF-2 will enable scientists to monitor the mass and weight of crewmembers while on orbit, as well as conduct metabolic studies and monitor pulmonary functions. Data collected from these studies will help them identify the overall effects of long-duration spaceflight. MELFI is a minus 80 degrees Celsius freezer that will retain blood, urine and saliva samples until they can be returned to Earth for further study following each mission. WORF is a world-class window observation facility that eliminates glare – resulting in even better imagery taken from Station – and can be used by researchers on the ground and orbiting crews alike.

In terms of Station assembly, seven flights must be completed before Node 2 can be attached to the ISS. However, Gerstenmaier said no schedule pressures will be placed on the Shuttle program to expedite any of these assembly missions. "The first two Shuttle flights will be focused on getting all the new processes and routines put in order," he said.

The 12-A.1 assembly mission will be one of the most challenging to date in terms of managing the power and thermal systems. During this mission, the crew will conduct its first-ever major power-down of half of the Station and then initiate a power-up sequence to install and move the massive solar arrays.

Other changes to ISS operations, which are currently being implemented, include separating crew from cargo missions, utilizing more disposable food and storage containers that do not need to be returned to Earth and switching some of the payload mission schedules.

"Overall, we're in very good shape on Station in regard to crew rotation plans, maintenance schedules and consumables," Suffredini said.



A port-side view of the International Space Station at its current configuration shows resupply vehicle Progress 12 docked to the aft end of the Service Module.

Courtesy of JSC's Visual Communications Lab





The Expedition 8 crew, Flight Engineer Alexander Kaleri (top) and Commander Michael Foale, launched to the International Space Station on Oct. 18.